

Global Policy Centre on Resilient Ecosystems and Desertification

Annual Workplan for 2018

The alignment of the Centre's work with the new UNDP Strategic Plan for 2018-2021 (SP) is captured in this year's workplan. Building on its mandate, ongoing work and available project resources (LDN/Resilience, BES-NET, PEI and PEAS), the Centre will contribute to the three SP outcomes, namely: Outcome 1 – Eradicate Poverty in all its forms; Outcome 2 – Accelerate structural transformations for sustainable development; and Outcome 3 – Build resilience to shocks and crisis.

Specifically, the Centre's activities in 2018-2020 will contribute to the achievement of the following SP Outputs:

1.1.1 Capacities developed across the whole of government to integrate the 2030 Agenda, the Paris Agreement and other international agreements in development plans and budgets, and to analyze progress towards the SDGs, using innovative and data-driven solutions;

1.4.1 Solutions scaled-up for sustainable management of natural resources, including sustainable commodities and green and inclusive value chains;

2.4.1 Gender-responsive legal and regulatory frameworks, policies and institutions strengthened, and solutions adopted to address conservation, sustainable use and equitable benefit-sharing of natural resources, in line with international conventions and national legislation;

3.1.1 Core government functions and inclusive basic services restored post-crisis for stabilization, durable solutions to displacement and return to sustainable development pathways within the framework of national policies and priorities; and

3.3.1 Evidence-based assessment and planning tools and mechanisms applied to enable implementation of gender-sensitive and risk-informed prevention and preparedness to limit the impact of natural hazards and pandemics and promote peaceful, just and inclusive societies.

The Centre's main activities in 2018 include:

Land Degradation Neutrality

- ✓ Support the preparation of the second edition of the Global Land Outlook, in partnership with the UNCCD (concept phase);
- ✓ Develop land-use change and land degradation scenarios for the Horn of Africa, with the Netherlands Environmental Assessment Agency (PBL);
- ✓ Implement the Economics of Land Degradation/Land Degradation Neutrality (ELD/LDN) Initiative in Somalia, in partnership with GIZ;
- ✓ Support the scaling-up of Land Degradation Neutrality efforts in Lebanon, Kenya and Namibia, with the Global Mechanism of the UNCCD;
- ✓ Support the implementation of Gender Action Plan (GAP) of the UNCCD, in partnership with UN Women and UNCCD;
- ✓ Facilitate UNDP's input into the WOCAT Global Database on Sustainable Land Management (good practice case studies); and
- ✓ Pursue partnership and develop project proposal with IUCN to catalyse large-scale actions to achieve LDN in selected dryland countries.

Socio-Ecological Resilience Building

- ✓ Support the implementation of the UNCCD Drought Initiative in three countries (TBC);
- ✓ Compile guidance note on “Mainstreaming Gender into the UNCCD Drought Initiative”, in partnership with UN Women and UNCCD;
- ✓ Provide substantive inputs to develop/finalize the UNDP resilience strategy;
- ✓ Provide technical support in resilience assessment, planning and/or programming in selected countries in Africa (TBC); and
- ✓ Provide technical assistance to the implementation of the Regional Refugee and Resilience Plan in Syria and Lebanon.

Biodiversity and Ecosystems

- ✓ Finalize the BES-Net Trialogue facilitation methodology and organize one regional Trialogue in line with IPBES’s Thematic Assessment Report on Pollinators, Pollination and Food Production;
- ✓ Support the undertaking of national ecosystem assessments in four countries and build capacity of one national assessment team through organization of a national Trialogue; and
- ✓ Contribute to enhanced awareness and application of IPBES global and regional ecosystem assessment reports, assessment tools, methodologies and other relevant resources through broadened BES-Net partnership and improved dissemination efforts using the network’s online database and other communication tools/forums.

Poverty-Environment Mainstreaming

- ✓ Complete remaining PEI results and duly close PEI project at the end of 2018;
- ✓ Initiate the new 4-year joint project (Poverty-Environment Action for Sustainable Development Goals, 2018-2022) to serve as a joint UNDP-UN Environment project for equitable and pro-poor sustainable development in LDCs.

The Centre will deliver this workplan in close collaboration with UNDP teams (signature solutions; global and country support platforms) and external partners (UNCCD, IPBES, ELD/GIZ, UN Women, IUCN, PBL and WOCAT). Significant adjustments were made to the staffing structure of the Centre in response to reductions in core funding (see attached organogram). Except for the Director, all staff members as well as Centre operations are now project funded. The Centre will pursue its resource mobilization efforts to sustain its activities, as reflected in its updated Resource Mobilization Strategy (February 2018).

2018 AWP: Global Policy Centre on Resilient Ecosystems and Desertification (GC-RED) in Nairobi (Award ID: 00087434)

GPC Project (No. 00094431)

EXPECTED OUTPUTS/ACTIVITIES/ INDICATORS	Target/Progress						PLANNED ACTIONS	TIMEFRAME				RESPONSIBLE PERSONS*	PLANNED BUDGET (USD)				
	Base-line	2015		2016		2017		2018		Q1	Q2		Q3	Q4	Funding Source	Amount (USD)	
		Result	Result	Result	Result	Result		Target	Result								Target
Activity 1: Applied research and analysis undertaken, and evidence provided on policies and good practices in the sustainable management of natural capital that optimizes jobs and livelihoods (Linked to SP Outputs 1.4.1 & 2.4.1)	3	3	3	3	3	14	7	1.1.1. Support the preparation of the second edition of the Global Land Outlook, in partnership with the UNCCD (concept phase)	X	X	X	X	GC-RED	12,000			
								1.1.2. Develop land-use change and land degradation scenarios for the Horn of Africa, in partnership with the Netherlands Environmental Assessment Agency (PBL)	X	X	X	X	GC-RED	5,000			
								1.1.3. Facilitate UNDP's input into the WOCCAT Global Database on Sustainable Land Management (good practice case studies)	X	X	X	X	GC-RED	25,000			
	5	2	2	2	2	4	5	1.2.1. Implement the Economics of Land Degradation / Land Degradation Neutrality (ELD/LDN) Initiative in Somalia, in partnership with GIZ	X	X	X	X	GIZ	10,000			
								1.2.2. Support LDN implementation efforts in 3 countries, in partnership with the Global Mechanism of UNCCD	X	X	X	X	GC-RED	20,000			
Activity 2: Applied research and analysis undertaken and evidence provided on socio-ecological resilience in drylands and fragile ecosystems (Linked to SP Outputs 3.1.1 & 3.3.1)	5	1	4	5	4	4	4	1.2.3. Support the implementation of Gender Action Plan (GAP) of the UNCCD, in partnership with UN Women and UNCCD	X	X	X	X	GC-RED	10,000			
								1.2.4. Pursue partnership and develop project proposal with IUCN to catalyse large-scale actions to achieve LDN in selected dryland countries	X	X	X	X	GC-RED	10,000			
								1.3.1. Contribute to the Poverty-Environment Partnership meeting	X	X	X	X	UNDP	0			
								1.3.2. Support UNDP's input into the 6 th session of the Intergovernmental Science-Policy Platform on Biodiversity and Ecosystems Services (IPBES-6)	X	X	X	X	UNDP	0			
Activity 2: Applied research and analysis undertaken and evidence provided on socio-ecological resilience (Linked to SP Outputs 3.1.1 & 3.3.1)	5	3	2	2	2	2	1	1.3.3. Contribute to the global observance of the World Day to Combat Desertification (WDCD 2018), in partnership with the UNCCD	X	X	X	X	GC-RED	3,000			
								2.1.1. Provide substantive input to the preparation of the information note on "Mainstreaming Gender into the UNCCD Drought Initiative" and template on "Gender Entry Points in National Drought Management Policy", in partnership with UN Women and the UNCCD	X	X	X	X	GC-RED	5,000			
								2.1.2. Provide technical and financial support to the implementation of the UNCCD Drought Initiative in 3 countries (TBC)	X	X	X	X	GC-RED	45,000			
								2.2.2. Provide substantive inputs to develop corporate resilience strategy	X	X	X	X	GC-RED	75,000			
								2.2.3. Provide technical support in resilience assessment, planning and/or programming in selected countries in Africa (TBC)	X	X	X	X	GC-RED	0			
Activity 2: Applied research and analysis undertaken and evidence provided on socio-ecological resilience (Linked to SP Outputs 3.1.1 & 3.3.1)	0	2	2	2	2	2	2	2.3.1. Provide technical support to the implementation of the Regional Refugee and Resilience Plan in Syria and Lebanon	X	X	X	X	GC-RED	10,000			
	6	4	5	4	4	3	3	2.4.1. Participate in the Advisory Committee of the Integrated Drought Management Programme	X	X	X	X	UNDP	50,000			
								2.4.2. Participate in relevant UNCCD Drought Initiative events	X	X	X	X	UNDP	2,000			
Sub-total budget for Activity 2															187,000		

2018 AWP: Global Policy Centre on Resilient Ecosystems and Desertification (GC-RED) in Nairobi (Award ID: 00087434)
BES-Net Project (No. 00097675)

EXPECTED OUTPUTS/ACTIVITIES/ INDICATORS	Target/Progress				PLANNED ACTIONS	TIMEFRAME				RESPONSIBLE PERSONS*	PLANNED BUDGET (USD)			
	Base-line	2017		2018		Q1	Q2	Q3	Q4		Funding Source	Budget Description	Amount (USD)	
		Result	Result	Target										Target
Activity 1: Undertake national and regional Trialogues; and develop and provide dedicated online tools through BES-Net for policymakers, scientists and practitioners to dialogue, and address issues from IPBES global assessments and also from other national thematic assessments (Linked to SP Outputs 1.1.1 & 2.4.1)														
1.1. No. of Trialogue methodology and toolkit prepared	0	0	1	1	1.1.1. Finalize the BES-Net facilitation methodology and transform into tool kit format	X	X			YK/MP	BES-Net	Staff time Publication	15,000 1,000	
1.2. No. of regional Trialogues held	0	1	1	2	1.2.1. Organize the 2nd Regional Trialogue with pollinator/pollination/rural development theme in Caribbean region. 1.2.2. Organize the 3rd regional Trialogue with land degradation/restoration and/or pollinator/pollination/rural development theme in Anglophone Africa region. 1.3.1. Organize one national Trialogue on pollinator/pollination/rural development theme.		X	X	X	AJ/YK/MP AJ/YK/MP	BES-Net BES-Net	Consultant Travel/Workshop Consultant Travel/Workshop	24,500 200,000 24,500 120,000	
1.3. No. of national Trialogues held in support of national assessments	0	0	0	1	1.4.1. Establish two dedicated platforms for regional and national Trialogue preparation and publicity enhancement and continuous discussion.	X	X	X	X	AJ/YK/MP	BES-Net	Consultant Travel/Workshop	10,000 50,000	
1.4. No. of dedicated web-pages and online tools developed and used for preparing Trialogues, disseminating its results and for continued discussions	0	0	1	2		X	X	X	X	YK/MC/DM	BES-Net	Consultant Staff time	10,000 15,000	
Sub-total budget for Activity 1														
Activity 2: Undertake national ecosystems assessments and develop accompanying policy support tools to be utilized by decision makers (Linked to SP Outputs 1.3.1 & 2.4.1)														
2.1. No. of national assessments undertaken through capacity building support provided by the project	0	0	4	4	2.1.2. Organize expert leadership group (ELG) meetings. 2.1.3. Support four national ecosystem assessments 2.1.4. Undertake periodic Project Management and Monitoring and evaluation	X	X	X	X	AJ/YK/MP	BES-Net	WCMC Contract	406,392	
2.2. No. of plans in place to implement the policy support tools identified by each national assessment process	0	0	0	0										
2.3. No. of report of national assessments developed and shared on the BES-Net, SGA Network and UNEP-WCMC websites	0	0	0	0	2.3.1. Develop project communication and promotional materials. 2.3.3. Design and organize webinar series and online forum	X	X	X	X	AJ/YK/MP	BES-Net	WCMC Contract	3,000	
Sub-total budget for Activity 2														
												475,000		
												409,392		

EXPECTED OUTPUTS/ACTIVITIES/ INDICATORS	Target/Progress				PLANNED ACTIONS	TIMEFRAME				RESPONSIBLE PERSONS*	PLANNED BUDGET (USD)		
	Base-line	2016	2017	2018		Q1	Q2	Q3	Q4		Funding Source	Budget Description	Amount (USD)
		Result	Result	Target									
Activity 3: Facilitate the mainstreaming of regional and global ecosystem assessment tool, methodologies and products into relevant national policy contexts in target countries (Linked to SP Outputs 1.1.1 & 2.4.1)					List activity results and associated actions								
3.1. Number of assessment reports and summaries for policy makers (4), as well as IPBES methodologies (guide for assessments) (1) and policy support tools (IPBES Catalogue of policy support tools and methodologies) (1) are introduced and used during the Regional Triologue and national events	0	0	3	3	3.1.1. Undertake science/policy/practice analysis on the theme of pollination, pollinators and food production in regional Triologue target countries in line with IPBES tools and methodologies.	X	X			YK/MP	Consultant	10,000	
3.2. Number of reports and other significant inputs distributed and shared with the IPBES community	0	0	1	3	3.1.2. Integrate IPBES tools, methodologies and assessment reports into the events related to the national assessment and BES-Net Triologues	X	X	X	X	AJ/YK/MP/WCMC	Staff time (in-kind)	0	
					3.1.3. Integrate IPBES online catalogue of policy support tools and methodologies into BES-Net Web Portal database	X	X	X	X	YK/MP/DM	Staff time	15,000	
					3.2.1. Present Triologue results/other BES-Net inputs at National IPBES Forum	X				AJ	Travel	3,000	
					3.2.2. Contribute to IPBES-6 Plenary meeting	X				AJ/YK	Travel	7,000	
					3.2.3. Present Triologue results/other BES-Net inputs at BES-Net Advisory Committee meetings	X				AJ/YK	Travel	7,000	
3.3. Number of methodological tools produced to measure the impact of the BES-Net Triologues	0	0	2	1	3.3.1. Monitor impacts of BES-Net Triologues in East Europe and LAC regions under the framework of BES-Net facilitation methodology	X	X	X	X	YK/MP/DM	Consultants	10,000	
					3.3.2. Review and strengthen BES-Net Communication and Gender Strategies	X	X	X	X	YK/MP	Staff time	15,000	
Sub-total budget for Activity 3													60,000
EXPECTED OUTPUTS/ACTIVITIES/ INDICATORS													
Activity 4: Undertake programme coordination and management; partnership development and communication													
4.1. Maintain robust programme coordination and management structure													
4.2. Conduct internal mid-term review													
4.3. Manage and enhance BES-Net web-portal contents													
4.4. Strengthen existing partnership and identify new opportunities													
4.5. Raise awareness of BES-Net at outreach, network and promotional forums													
Sub-total budget for Activity 4													480,000
Output 2 (BES-Net Project)													
Activity 1						X	X	X	X	YK/OM/ML	Staff Time	240,000	
Activity 2						X	X			YK/MP/DM	Operational Staff Time	30,000	
Activity 3						X	X	X	X	YK/MP/DM	Consultant Service	74,000	
Activity 4						X	X			YK/MP	Consultant	100,000	
TOTAL						X	X	X	X	AJ/YK/MP	Consultant Publication	20,000	
GMS						X	X	X	X	BES-Net	Travel	3,000	
GRAND TOTAL (Inclusive of BN-GMS)												1,538,343	

Target/Progress				PLANNED ACTIONS	TIMEFRAME				RESPONSIBLE PERSONS*	PLANNED BUDGET (USD)		
Base-line	2016	2017	2018		Q1	Q2	Q3	Q4		Funding Source	Budget Description	Amount (USD)
	Result	Result	Target									
Output 2 (BES-Net Project)												
Activity 1					X	X	X	X	YK/OM/ML	Staff Time	240,000	
Activity 2					X	X			YK/MP/DM	Operational Staff Time	30,000	
Activity 3					X	X	X	X	YK/MP/DM	Consultant Service	74,000	
Activity 4					X	X			YK/MP	Consultant	100,000	
TOTAL					X	X	X	X	AJ/YK/MP	Consultant Publication	20,000	
GMS					X	X	X	X	BES-Net	Travel	3,000	
GRAND TOTAL (Inclusive of BN-GMS)												1,538,343

2018 AWP: Global Policy Centre on Resilient Ecosystems and Desertification (GC-RED) in Nairobi (Award ID: 00087434)

TOTAL BUDGET					
Outputs	Activities	GC-RED / BES-Net Contributions	Other Contributions	Total Activity Budget	
Output 1: GPC Project (No: 00094431)	Activity 1	290,000	0	290,000	
	Activity 2	187,000	0	187,000	
	Activity 3	5,000	0	5,000	
	Activity 4	0	0	0	
	Activity 5	90,000	250,000	340,000	
Output 2: BES-Net Project (No: 00097675)	Activity 1	475,000	0	475,000	
	Activity 2	409,392	0	409,392	
	Activity 3	60,000	0	60,000	
	Activity 4	480,000	0	480,000	
TOTAL (Programmable)		1,996,392	250,000	2,246,392	
GMS (8%)		159,711	20000	179,711	
GRAND TOTAL (Inclusive of GMS)		2,156,103	270,000	2,426,103	

UNDP Global Policy Centre on Resilient Ecosystems and Desertification in Nairobi (GC-RED)

Organogram, Feb 2018

Pedro Conceicao
Chief of Profession/Director, Strategic Policy (D2)

Adriana Dinu
Director, Sustainable Development (Environment) a.i.
Executive Coordinator, Global Environmental Finance (D1)

Anna Juepner
Director, GC-RED/Co-Director PEI/PEAS (P5)

Projects managed by GC-RED

GC-RED
(2015-2020)

Biodiversity and Ecosystem Services
Network (BES-Net)
(2016-2020)

Poverty-Environment Initiative (PEI)
To be completed in Dec 2018

Poverty-Environment Action for SDGs
(PEAS)
(July 2018 – June 2022)

Elle Kodsi
Senior Technical Adviser (P5)
Natural Capital Management/
UNCCD Implementation/
Resilience building

Yuko Kurauchi (80%)
BES-Net Project Coordinator (P3)
BES-Net project implementation

Kayla Keenan until Sept 2018
Programme Management
Specialist (P4)

To be established
Programme Management
Specialist (P3)
as from July 2018

Yuko Kurauchi (20%)
Policy Specialist (P3)
Resilience building/Drought
Risk Management

Marta Panco
BES-Net Support (IUNV)
Web portal enhancement/
Dialogue support

Cherif Kane until Sept 2018
Programme Specialist (P3)

To be established
KM Specialist (P3)
as from Dec 2018

David Mwayi
Consultant, BES-Net (IC)
Web technical support

Jana Hozlarova until Sept 2018
Consultant, PEI (IC)
Finance/Administration

To be established
Programme Associate (G7)
Project/Finance
as from July 2018

Centre Operations/Project Support

Oscar Mwangi
Operations Associate (G7)
Operations Management

Mary Likavo
Project/Admin Assistant (SBS)
Project/Finance/Admin

Vacant
Project/Admin Assistant (G5)
Project/Finance/Admin

Note: Posts indicated in Blue are core-funded posts; posts indicated in Beige are project-funded posts. Unfilled posts as indicated in GPC organogram approved in 2014 have been removed.